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Nuclear in the New Industrial Revolution

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Nuclear in the New Industrial Revolution

Nuclear energy is being embraced internationally as the cornerstone of a carbon-free energy future

Climate Change & Decarbonization Goals

Increasing Importance of Energy Security

Positive Shift in Public Perception



UNITED STATES

Dec 2023

U.S. leads coalition to **triple nuclear power** by 2050 in effort to address climate change¹



CANADA

Feb 2023

Canada announces **small modular reactor program** to help fund development²



UNITED KINGDOM

Jan 2024

UK government set out the **biggest expansion of nuclear power** to support energy security³



CHINA

Aug 2024

China approves 11 new nuclear reactors for total **investment of US\$31 billion**⁴



JAPAN

Feb 2023

Japan Cabinet approves policy to **extend operation of current reactors and construct new reactors**⁵



SOUTH KOREA

Sep 2024

President Yoon Suk Yeol **reverses previous nuclear policy** and increases role of nuclear to cut emissions⁶



INDIA

Jun 2024

India to **increase nuclear power generation capacity by 70%** in the next 5 years⁷



SWEDEN

Nov 2023

Sweden unveils roadmap for up to **10 new large-scale reactors** by 2045⁸



FRANCE

Feb 2022

Macron announces **major nuclear power program** to build 14 new reactors and fleet of smaller reactors⁹

¹ U.S. leads coalition to triple nuclear power by 2050 in effort to address climate change; CNBC

² Canada Launches New Small Modular Reactor Funding Program; Government of Canada

³ Biggest expansion of nuclear power for 70 years to create jobs, reduce bills and strengthen Britain's energy security; Gov.uk

⁴ China Makes \$31 Billion Nuclear Push With Record Approvals; BNN

⁵ Cabinet approves change in Japanese nuclear policy; WNN

⁶ In New Nuclear Push, South Korea Revives Plans to Build Two Reactors; Time Magazine

⁷ June 25, 2024 Press Release; Department of Atomic Energy

⁸ Sweden plans 'massive' expansion of nuclear energy; WNN

⁹ France Announces Major Nuclear Power Buildup; New York Times

New Paradigm for Nuclear Energy

Nuclear Power Investment

Surging capital inflows signal strong conviction in the future of nuclear power and further need to strengthen supply

June 2024



Participation in:

US\$650M**Investment in TerraPower**

Nvidia's venture-capital arm NVentures participated in a \$650 million funding round for TerraPower, a nuclear startup founded by Bill Gates

June 2024


**20-year
Power Purchase
Agreements**
Nuclear Power Purchase Agreement

Meta signed a 20-year power purchase agreement (PPA) with Constellation to purchase the clean energy attributes from the Clinton Clean Energy Center, a 1,121 MW nuclear power plant in Illinois

September 2024

**3 SMRs****SMR Buildout**

Oracle is designing a new data center model requiring over 1 GW of power, with permits in place for three SMR's to power the first location.

September 2024

**US\$100B****US\$1.6B****Microsoft & Blackrock Partnership**

Microsoft and BlackRock partner to mobilize US\$100B for AI infrastructure and nuclear energy.

Three Mile Island Restart

Microsoft to invest US\$1.6B to restart a unit of Three Mile Island nuclear plant to power data centers.

October 2024

**7 SMRs****Google's Nuclear Fleet**

Google signed the world's first corporate agreement to buy power from multiple SMR's, beginning with the purchase of 500 MW of power from up to 7 reactors.

October 2024

**US\$500M****Net Zero Data Center Strategy**

Amazon has agreed to invest US\$500M in three nuclear power projects in Virginia and Washington State, as part of its plans to ultimately invest US\$35 billion by 2040.

The AI Electricity Demand Shock

Artificial intelligence is a major shock to global electricity demand

AI Electricity Requirement Comparison



Global electricity requirement from **data centers¹**

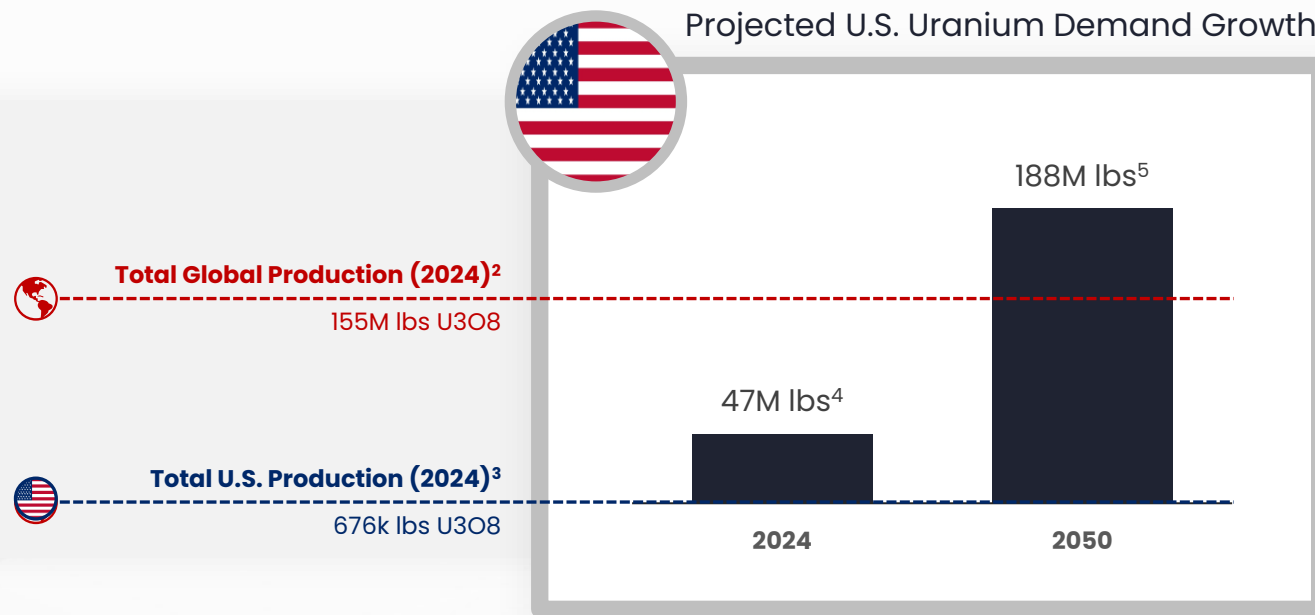
Japan's Total Electricity Consumption (2023)



¹Energy supply for AI; International Energy Agency
²Select Country / Region Overview; U.S. Energy Information Administration; 2023

The U.S. Needs Uranium

The White House has established policy aimed to **quadruple nuclear capacity by 2050**, driven by extensions, expansions, and SMRs¹



The U.S. needs to source nearly 141M lbs of **additional annual supply** by 2050

¹Ordering the Reform of the Nuclear Regulatory Commission; White House Executive Order; May 2025
²UxC Market Outlook; Q1 2024

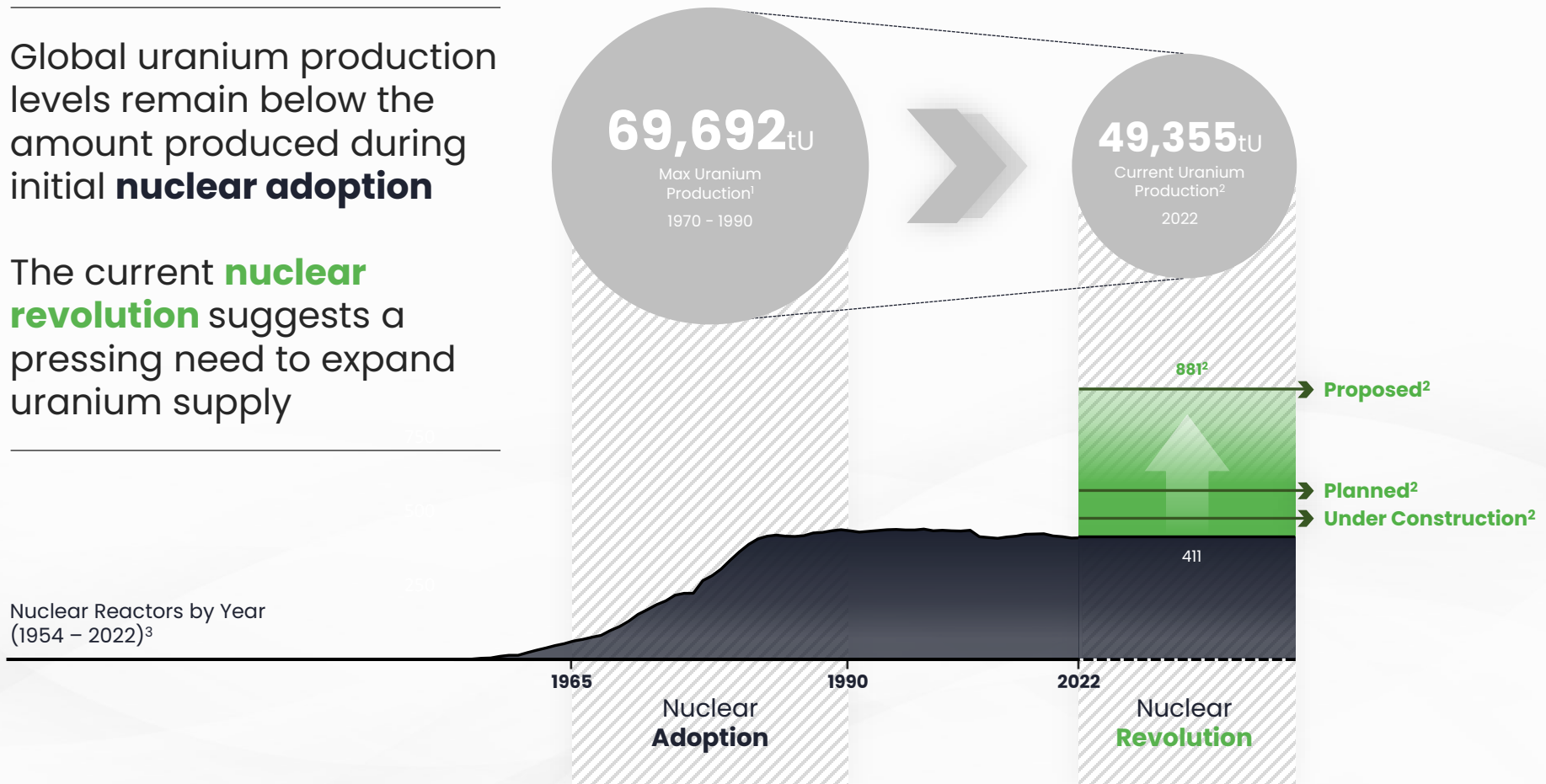
³Domestic Uranium Production Report Fourth-Quarter 2024; U.S. Energy Information Administration
⁴EIA Monthly Energy Review; January 2025
⁵Linear extrapolation assuming nuclear capacity quadruples with no additional efficiency

A Multigenerational Inflection Point

Global uranium production levels remain below the amount produced during initial **nuclear adoption**

The current **nuclear revolution** suggests a pressing need to expand uranium supply

Nuclear Reactors by Year
(1954 – 2022)³



¹ Forty Years of Uranium Resources, Production and Demand in Perspective; The Red Book Retrospective; Nuclear Energy Agency

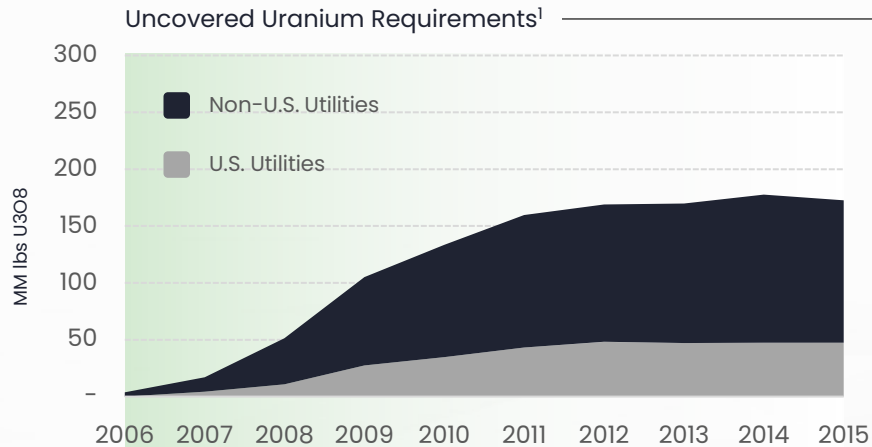
² World Nuclear Association; Proposed, Planned, and Under Construction added to 411 current reactors

³ Nuclear Power Reactors in the World; IAEA

Upcoming Contracting Cycle

Nuclear Adoption

2006 Contracting Cycle

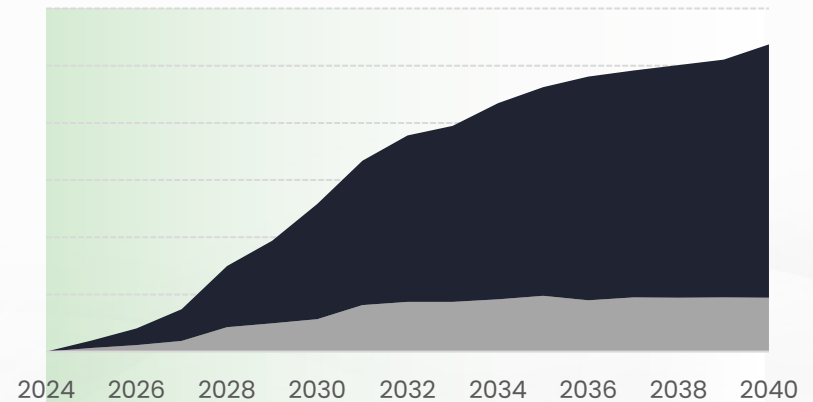


263%

Price appreciation to subsequent 2-year high

Nuclear Revolution

2024 Contracting Cycle



TBD

Price appreciation to subsequent 2-year high

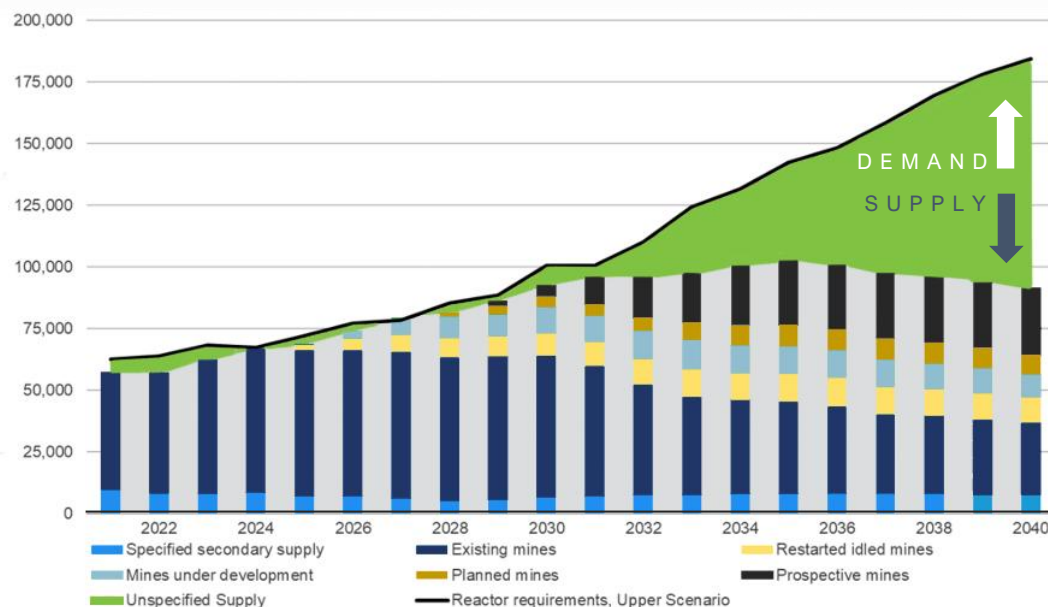
¹ The Uranium Market Outlook, Executive Summary; UxC

Supply & Demand Profile

Growing supply deficit calls for 5 new Rook I sized projects to be found, permitted, financed, and constructed over the next 20 years

Current mine supply has never been more fragile

Projected Supply and Demand of Uranium (tU)¹



Demand for uranium is expected to rise by

127% by 2030

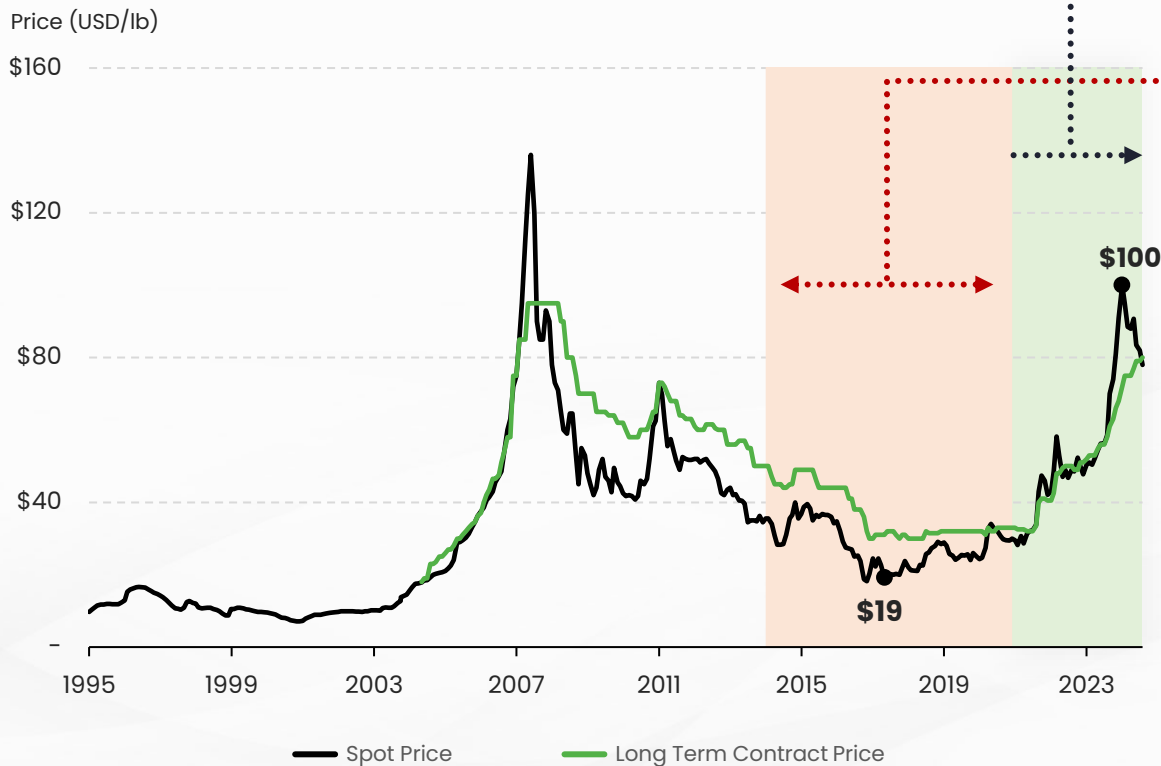
and

200% by 2040

Creating a ~240M lbs deficit in 2040 that will continue to widen¹

Uranium Price Environment

Uranium Price History¹



✓ Economic investment into supply growth

! Major underinvestment in new uranium supply

- Uranium mine development can take over 10 years²
- Uranium is a small portion of overall reactor operating cost
- Utilities are prioritizing supply over pricing as a driving metric

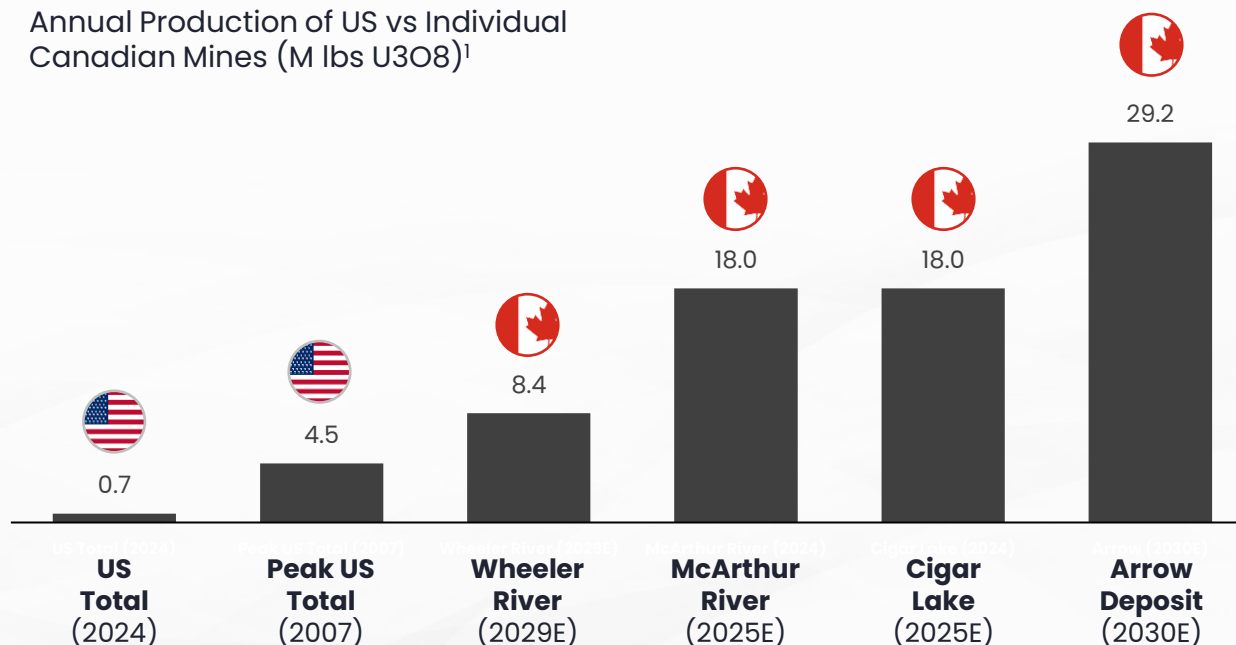
¹Historical U308 pricing; UxC
²URAM-2018: Ebb and Flow — the Economics of Uranium Mining; IAEA

Canada: A Proven Uranium Jurisdiction

Canada is the clear solution to pursue North America's next nuclear fuel source

Canada Has Proven History of Major Mine Operations

Annual Production of US vs Individual Canadian Mines (M lbs U₃O₈)¹



¹Public company reports

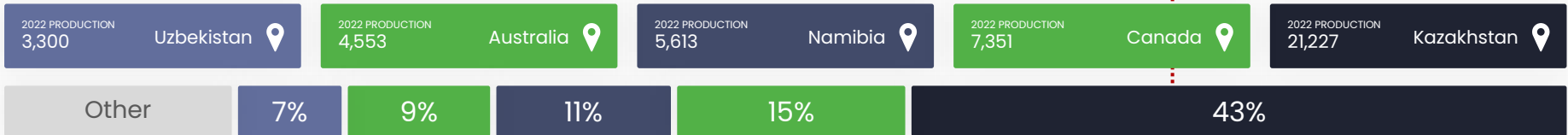
Production Overview By Country

Uranium market bifurcation has prompted supply chains to focus on securing domestic supply

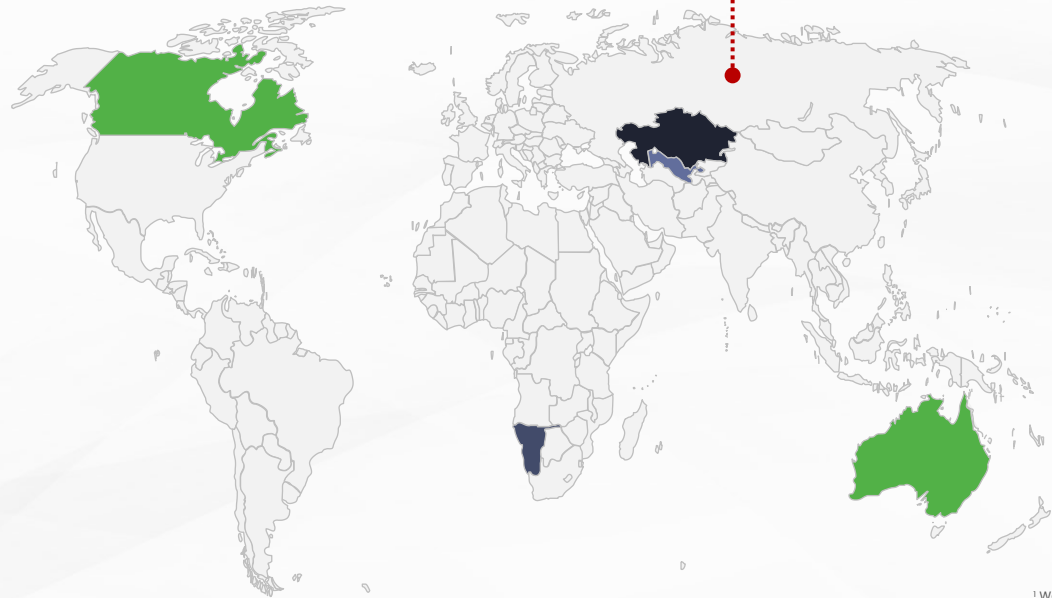


Russia's invasion of Ukraine has exposed fragility in the uranium supply chain²

Top 5 Uranium Producers Globally (tonnes U)¹



- **5 countries comprise 85%** of the world uranium production¹
- **50%+** of supply is embedded with significant geopolitical risk¹
- The U.S. is the **largest consumer of uranium** and has less than 0.2% of global production¹

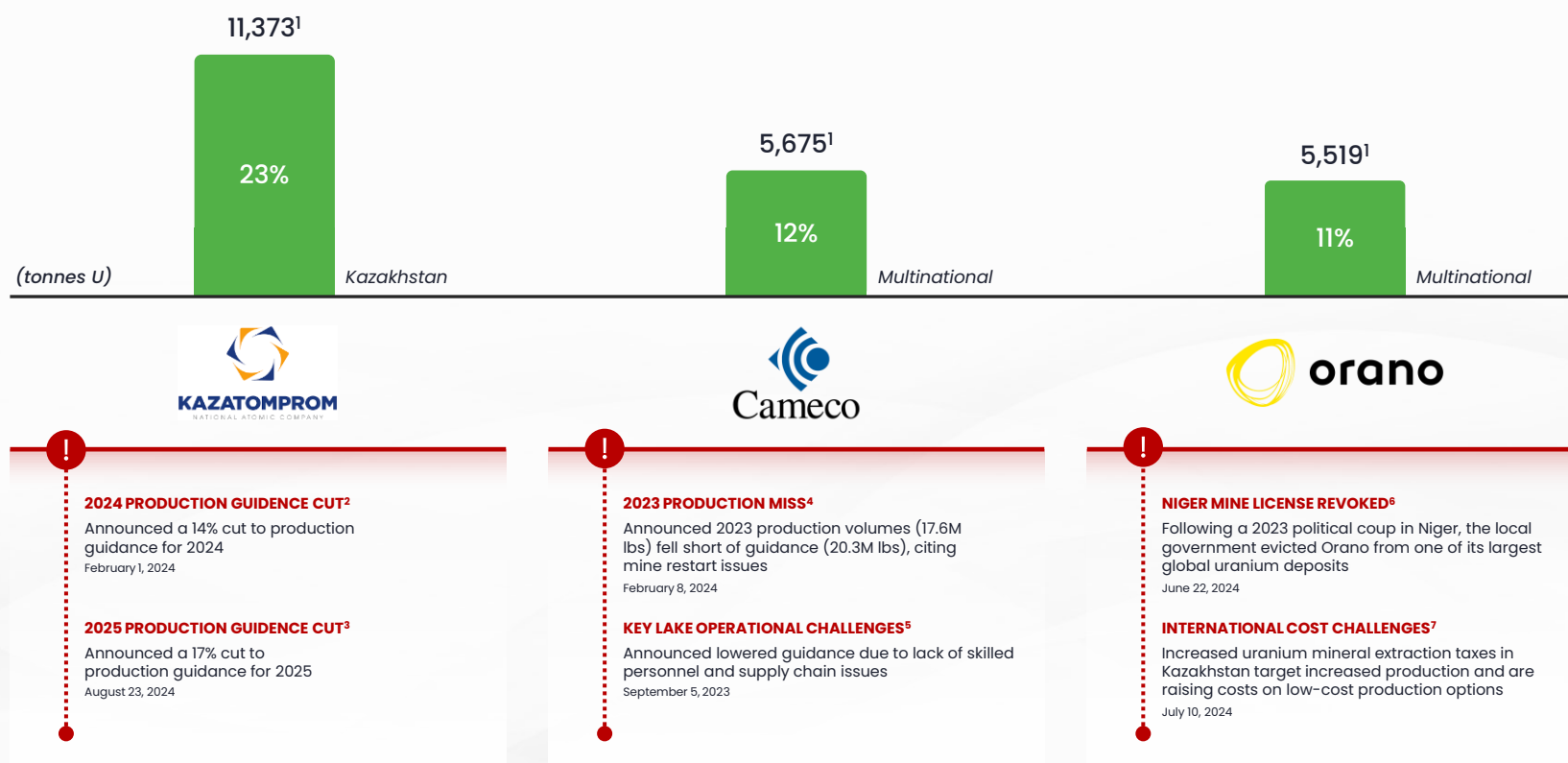


¹ World Nuclear Association

² U.S. Rethinks Uranium Supply for Nuclear Plants After Russia's Invasion of Ukraine; The Wall Street Journal

Production Overview By Producer

The **top 3 global producers** account for nearly half of global production and are facing production challenges



¹ World Nuclear Association; Uranium production by company 2022

² Kazatomprom 4Q23 Operations and Trading Update; February 1, 2024

³ Kazatomprom 1H24 Financial Results and 2025 Production Plan Update; August 23, 2024

⁵ Cameco Production and Market Update; September 5, 2023

⁴ Cameco Annual Report 2023

⁶ Le Monde; Niger's junta evicts French multinational Orano from one of its largest uranium deposits; June 22, 2024

⁷ Kazatomprom corporate release; July 10, 2024

Growing International Supply Competition

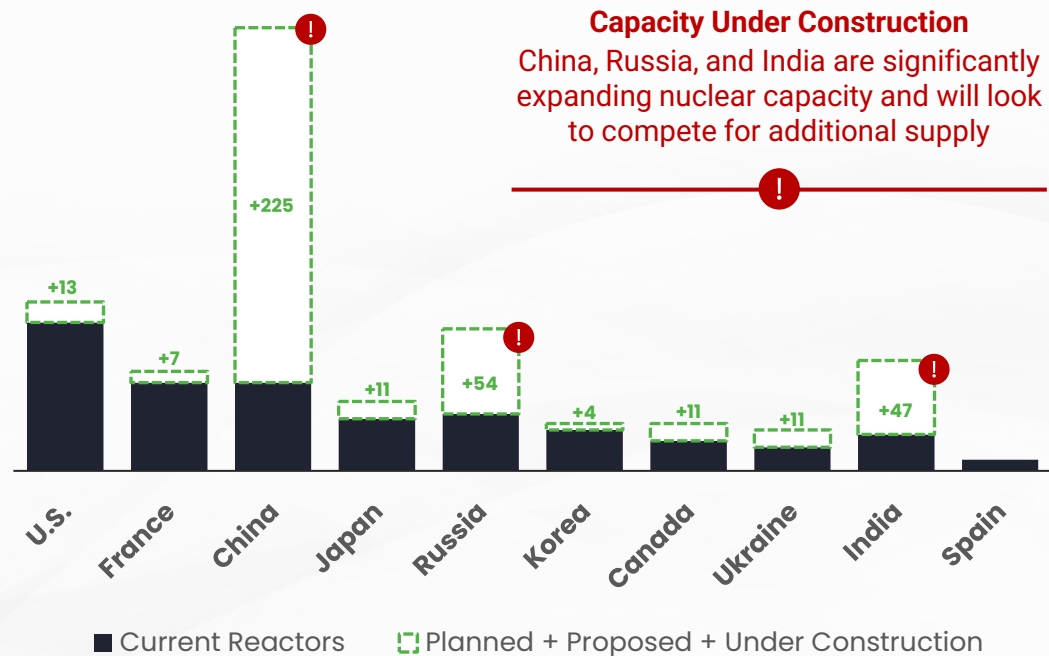
The U.S. relies heavily on international markets for uranium supply but securing supply may become increasingly difficult

Nuclear Reactors by Country¹

Nuclear capacity by country (Reactors)

The **U.S.** is the largest global uranium consumer but accounts for less than 0.2% of global uranium production²

Susceptible to supply shocks



¹ International Atomic Energy Agency, Power Reactor Information System
² World Nuclear Association

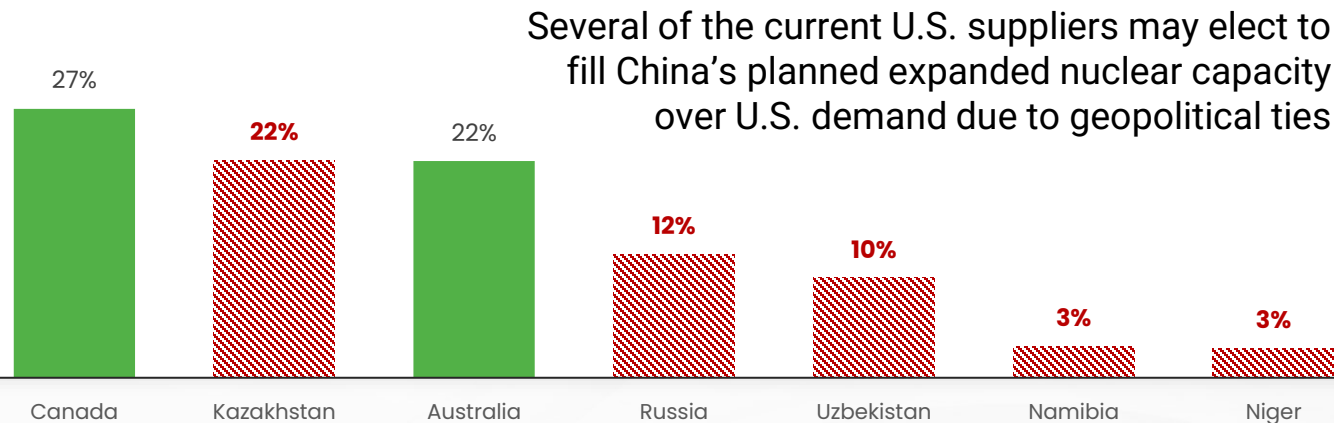
U.S. Supply Dynamics

Over 50% of U.S. supply is sourced from countries with significant geopolitical and supply chain risks



U.S. Uranium Imports by Country¹

Uranium purchased by owners and operators of U.S. civilian nuclear power reactors by origin country (%)



Russia takes 49% stake in Kazakhstan's second largest uranium deposit (2023)²

Kazatomprom approves long-term supply agreement with China, with value exceeding 50% of Kazatomprom's total book value²

Bill banning Russian uranium imports passes U.S. House committee (2023)³

Military coup overthrows Niger government (2023)⁴

¹ U.S. Energy Information Administration; Uranium Marketing Annual Report; 2023 data
² Uranium; Kazatomprom's Major Deals With CNNC and Rosatom; Energy Intelligence; 2023

³ Bill banning uranium imports from Russia passes US House subcommittee; Reuters
⁴ Niger arrests politicians after coup, other juntas voice support; Reuters

The Future is Nuclear

Energy of the future will be clean, scalable, baseload capable, and secure



Emission-Free

As the lowest CO₂ energy option, nuclear is the best choice for governments looking to achieve their stated climate objectives.¹



Mass Scale

Uranium's unmatched energy density allows nuclear energy production to provide primary energy production with minimal footprint.²



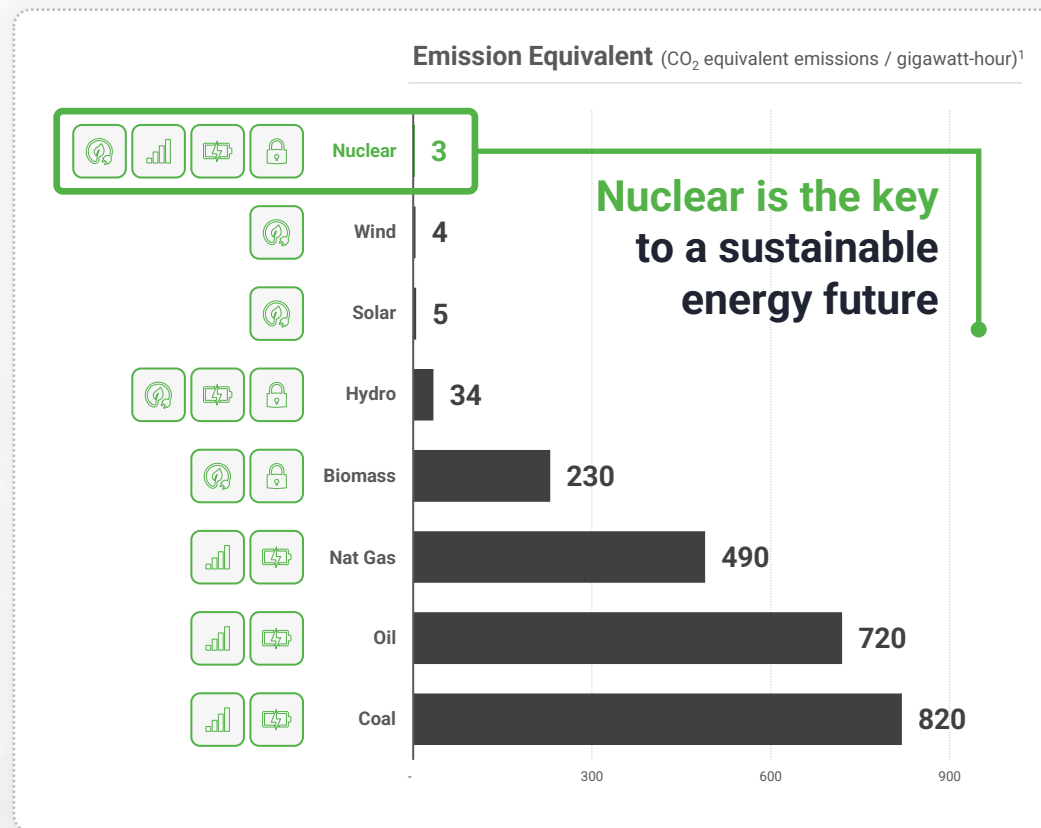
Baseload Capacity

Nuclear is the only clean energy source capable of providing reliable baseload electricity to supplement intermittency of renewables.²



Stable Supply

Uranium accounts for a minor proportion of total generating costs, insulating countries from major price swings or supply disruptions.³



¹ Our World in Data; U.S. Department of Energy

² The Nuclear Fuel Report; 2021

³ World Nuclear Association

Uranium's Energy Density

Uranium's unique energy density enables nuclear power to generate vast amounts of electricity with relatively small quantities of fuel, reducing the logistical and environmental burden compared to fossil fuels

Energy Density by Fuel Source (MJ/kg)¹



¹ I. Hore-Lacy, "Future Energy Demand and Supply," in Nuclear Energy in the 21st Century, 2nd ed., London, UK: WNUP, 2011, ch.1, sec.6, pp.9
² Mining.com; The power of a uranium pellet

Additional Resources

U.S. Department of Energy

- [Restoring America's Competitive Nuclear Energy Advantage](#)

International Atomic Energy Agency

- [Energy, Electricity and Nuclear Power Estimates for the Period up to 2050](#)

U.S. Energy Information Administration

- [2023 Uranium Marketing Annual Report](#)
-

Fundamental Supply Factors

Supply Deficits

- Underinvestment in exploration and mine development during 2014-2020¹
- Strategic reserve and mine depletion
- Secondary supply drawn down
- Bottlenecks in fuel services
- Idled mines face challenged restarts

Geopolitical Risk

- Geopolitical Risk
- Prohibiting Russian Uranium Imports Act
- Nationalization
- Unprecedented conflict
- Highly concentrated supply chains
- Trade and logistic challenges
- Bifurcating markets

Supply Landscape

- Supply Landscape
- U3O8 supply ~130M lbs./yr¹
- Structural primary deficit ~60M lbs./yr²
- Mobility of supply issues
- Producers contracted for 5+ years, limiting access
- Uranium supply will need to triple by 2050³ to meet the growing demand

¹ 2023, Q2 Goehring and Rozencwajg Market Commentary / World Nuclear Association / TradeTech / UxC
² WNA - World Nuclear Fuel Report 2023 - Upper Case scenario
³ OECD Uranium 2022, Resources, Production, Demand

Fundamental Demand Factors

Demand Shocks

- Extensions / Refurbishments
- Closure U-turns
- Capacity Increases
- Physical Trusts
- Small Modular Reactors
- Procurement of uranium, LEU and HALEU for strategic reserves

Government Policies

- COP28 - triple nuclear capacity pledge by 2050
- EU Net Zero Industry Act & Great British Nuclear
- ADVANCE Act
- Japanese Green Transformation
- China 5-year Plan

Industry Growth

- U3O8 Demand ~190M lbs./yr¹
- ~60 reactors are under construction, an additional 110 planned²
- Doubling of nuclear capacity expected by 2050³
- Conversion of coal facilities to nuclear
- AI development & Electrification

¹ 2023, Q2 Goehring and Rozencwajg Market Commentary / World Nuclear Association / TradeTech / UxC
² WNA - World Nuclear Fuel Report 2023 - Upper Case scenario
³ OECD Uranium 2022, Resources, Production, Demand